Policy for Board Approval of Compensation
Second Harvest Community Food Bank

The Executive Director of Second Harvest Community Food Bank is the principal representative of Second Harvest Community Food Bank, and the person responsible for its efficient operation. Therefore, it is the desire of Second Harvest Community Food Bank to provide a fair yet reasonable and not excessive compensation for the Executive Director.

The annual process for determining compensation is as follows: the Executive Committee of Second Harvest Community Food Bank shall annually evaluate the Executive Director on his/her performance, and ask for his/her input on matters of performance and compensation.

**Board Approval.** The Executive Committee will obtain research and information to make a recommendation to the full board for the compensation (salary and benefits) of the Executive Director based on a review of comparability data. For example, the Executive Committee will secure data that documents compensation levels and benefits for qualified individuals in comparable positions at similar organizations. This data may include the following:

1. Salary and benefit compensation studies by independent sources;
2. Written job offers for positions at similar organizations;
3. Information obtained from the IRS Form 990 filings of similar organizations.

**Concurrent Documentation.** To approve the compensation for the Executive Director the board must document how it reached its decisions, including the data on which it relied, in minutes of the meeting during which the compensation was approved. Documentation will include:

   a) A description of the compensation and benefits and the date it was approved;  
   b) The members of the board who were present during the discussion about compensation and benefits, and the results of the vote;  
   c) A description of the comparability data relied upon and how the data was obtained; and  
   d) Any actions taken (such as abstaining from discussion and vote) with respect to consideration of the compensation by anyone who is otherwise a member of the board but who had a conflict of interest with respect to the decision on the compensation and benefits.

**Independence in Setting Compensation:** The Chair of the board of directors, who is a volunteer and not compensated by Second Harvest Community Food Bank, will operate independently without undue influence from the Executive Director.

No member of the Executive Committee will be a staff member, the relative of a staff member, or have any relationship with staff that could present a conflict of interest.

Date approved: May 26, 2016